



About the Compendium

Technopak's Textile & Apparel (T&A) Compendium 2015 brings together key statistics on the global, as well as Indian, T&A industry. It comprises three sections: the first, titled Global T&A Industry Overview, highlights the global trade in T&A, trade growth across the value chain, installed machinery in various countries, and the trade profiles of major consuming and producing countries. The next section, Indian T&A Industry Overview, details the Industry size, contribution of various segments to the domestic market, growth projections for domestic markets, the home textiles market, the Indian textile supply scenario, the technical textiles market, employment in the textile and allied sectors, textile machinery production, and growth projections for Indian exports. Lastly, the section titled Trends & Opportunities in Indian Apparel Retail discusses corporatized retail in apparel, the growth of alternative retail channels, the emergence of heterogeneous consumer groups, and the acceptance of Private Labels by consumers, besides new product opportunities.

We hope that this document will provide a quantitative understanding of the industry, and will thus be useful to both the experienced professional as well as the generally knowledgeable layperson.

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Executive Summary

Global T&A Industry Overview

- The T&A trade was worth USD 773 billion, in 2013, and is expected to grow at a CAGR of 5% over the next decade. The growth of the apparel trade is expected to outpace that of the fabric trade
- China dominates global T&A exports with a 40% share of made-ups, 37% of apparel, and 39% of fabric. India, Bangladesh, Vietnam, Turkey, Pakistan, etc. are the other major T&A exporters
- The global fabric trade was worth USD 137 billion in 2013 while the global apparel trade was worth USD 428 billion. It is expected that the rate of growth of the trade in knit fabric and apparel will be higher than that for the woven counterparts
- Asia is the leader in terms of the installed capacity of textile machinery; 86% of short-staple spindles, 45% of long-staple spindles, 55% of rotor spinning machines, 73% of shuttleless looms, and 85% of shuttle looms are installed in Asia alone. China, India, Pakistan, Indonesia, and Thailand are among the leaders in terms of this installed capacity
- The US, EU-27 countries, and Japan remain the key apparel importers. However, the apparel imports of emerging countries like Russia, China, and India have registered some momentum in recent times

Executive Summary

Indian T&A Industry Overview

- The Indian T&A market was estimated at INR 3,20,000 crore (USD 58 billion), in 2013, and is projected to grow at a CAGR of 9% to INR 7,57,000 crore (USD 138 billion) by 2023
- Menswear contributes 42% of the Indian apparel market, and is followed by womenswear (38%), and kidswear (20%). Due to the higher growth rates of womenswear and kidswear, the share of menswear, womenswear, and kidswear are expected to change to 39%, 39%, and 22%, respectively, by 2023
- The INR 21,160 crore (USD 4 billion) domestic home textiles market is expected to grow at a CAGR of 8% to reach INR 43,970 crore (USD 8 billion) by 2023
- India's technical textiles market is estimated to be worth INR 70,880 crore (USD 13 billion), and, at an estimated CAGR of 8%, is expected to reach INR 1,52,000 crore (USD 28 billion) in 2023
- India's T&A exports are expected to grow at a CAGR of 9%, from USD 40 billion in 2013, to USD 95 billion in 2023

Trends and Opportunities in Indian Apparel Retail

- Apparel retail has high receptivity towards corporatized retail, due to which the share of corporatized retail in Apparel has increased from 14%, in 2008, to 19%, in 2013
- With the disruptive growth of direct selling, home shopping, and e-tailing channels, the fashion and lifestyle segment is witnessing a shift away from traditional channels towards alternative retailing avenues
- Apparel consumers are increasingly getting more heterogeneous and forcing apparel brands and retailers to customize their products and/or services in order to address this heterogeneity
- The acceptance of Private Labels is growing rapidly owing to their affordable prices and reasonable quality



Global T&A Industry Overview



Global T&A Trade

- The global T&A trade is expected to grow at a CAGR of 5%
- The growth of the apparel trade is expected to outpace that of the textiles trade



^{*}Textiles include Fibers, Yarn, Fabrics, and Made-ups P – Projected figures

Product-wise Share of Global T&A Exports of Select Producing Countries

- China dominates T&A exports, with the highest share of yarn, fabric, apparel, and made-ups exports
- India's share of global exports is comparatively higher in fiber, yarn, and made-ups and carpets

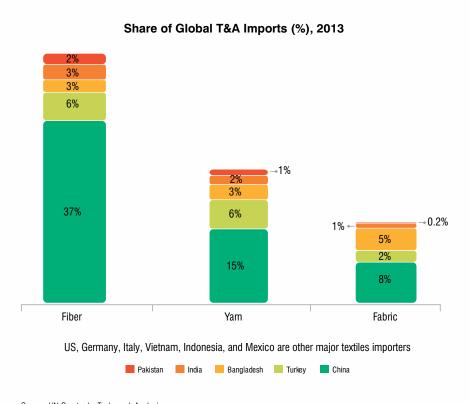


Indonesia, Thailand, Cambodia, Mexico, Taiwan, and Vietnam are other major T&A exporters

Bangladesh Turkey India Pakistan China

Product-wise Share of Global T&A Imports of Select Producing Countries

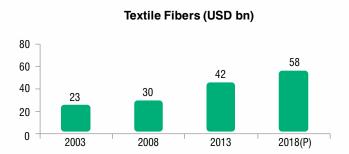
- Among the major producers, China has the highest share of textile imports
- The shares of textile imports of Bangladesh and Turkey are also high, indicating lower backward integration in these countries

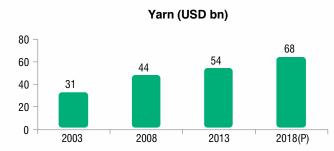


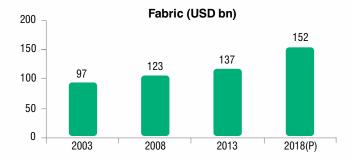


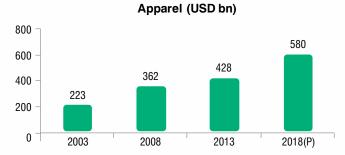
Trade Growth Across the Value Chain

• Overall, global trade is expected to grow across the value chain; however, the growth rate will be higher for apparel and fibers







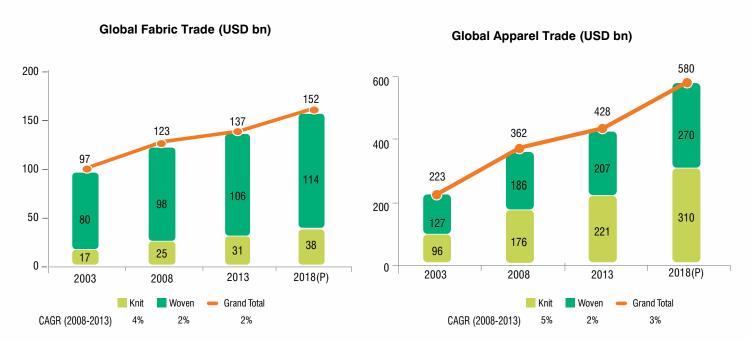


Source: Fiber Year, Textile Intelligence, UN Comtrade, Secondary Research, Technopak Analysis

^{*}Yarn includes both filament and spun yarn All numbers are rounded-off

Global Fabric & Apparel Trade Breakup

- For both fabric and apparel, the growth of the trade in knits is expected to be higher than that of the trade in wovens
- The universal trend, of the increasing acceptance of casualwear, will continue to drive the growth in the global trade of both knit fabric and apparel



All numbers are rounded-off

Source: UN Comtrade, Secondary Research, Technopak Analysis

Installed Capacity of Spinning Machinery

- Asia dominates in terms of the installed capacity of spinning machinery with its share being 86%, 45%, and 57%, for short-staple, long-staple, and rotor spinning machinery, respectively
- China's share of installed capacity has improved substantially for both ring and rotor spinning

Installed capacity figures ('000 units)

Country	Ring Spindles (2007)	% Share of Worldwide Capacity	Ring Spindles (2012)	% Share of Worldwide Capacity	Open-End Rotors (2007)	% Share of Worldwide Capacity	Open-End Rotors (2012)	% Share of Worldwide Capacity
China	92,600	42%	1,23,623	47%	1,840	23%	2,450	31%
India	36,510	17%	49,181	19%	448	6%	765	10%
Pakistan	10,476	5%	11,797	4%	156	2%	196	2%
Indonesia	8,103	4%	9,338	4%	120	2%	117	1%
Turkey	7,243	3%	7,275	3%	577	7%	600	8%
Bangladesh	5,500	2%	8,715	3%	126	2%	230	3%
Brazil	4,952	2%	5,234	2%	320	4%	364	5%
Mexico	3,767	2%	3,767	1%	103	1%	103	1%
Italy	3,862	2%	3,855	1%	71	1%	71	1%
Thailand	3,784	2%	3,687	1%	50	1%	48	1%
Rest of the World	40,837	19%	38,377	14%	4,235	53%	2,981	37%
World	217,724		264,849		7,975		7,925	

Installed Capacity of Weaving Machinery

- 74% of shuttleless looms, and 86% of shuttle looms, are installed in Asia
- China's share of the installed capacity for weaving machinery has improved, especially for shuttle-less looms

Installed Capacity of Weaving Machinery*

							weaving macinity	
Country	Shuttleless Looms (2007) (Cotton)	% Share of Worldwide Capacity	Shuttleless Looms (2012) (Cotton)	% Share of Worldwide Capacity	Shuttle Looms (2007) (Cotton)	% Share of Worldwide Capacity	Shuttle Looms (2012) (Cotton)	% Share of Worldwide Capacity
China	370,000	38%	620,000	52%	6,40,000	41%	6,50,000	42%
Pakistan	27,800	3%	27,500	2%	2,98,000	19%	2,89,000	19%
Indonesia	29,000	3%	51,736	4%	1,90,000	12%	1,94,450	13%
Thailand	68,100	7%	78,140	7%	62,000	4%	52,090	3%
Brazil	44,000	5%	46,937	4%	12,000	1%	26,416	2%
Russia	71,500	7%	55,900	5%	5,200	0.3%	2,000	0.1%
India	16,507	2%	19,977	2%	63,710	4%	52,167	3%
Turkey	28,000	3%	40,000	3%	20,000	1%	20,000	1%
Mexico	14,500	2%	14,500	1%	35,000	2%	35,000	2%
Taiwan	32,155	3%	23,067	2%	n/a	n/a	409	0.03%
Rest of the World	268,467	27%	217,700	18%	236,371	16%	2,10,483	15%
World	970,029		1,195,457		1,562,281		15,32,015	

^{*}Automatic and non-automatic looms, 75cm or wider, installed in mills (does not include figures for the non-mill sector), n/a: Not Available Source: ITMF, Technopak Analysis

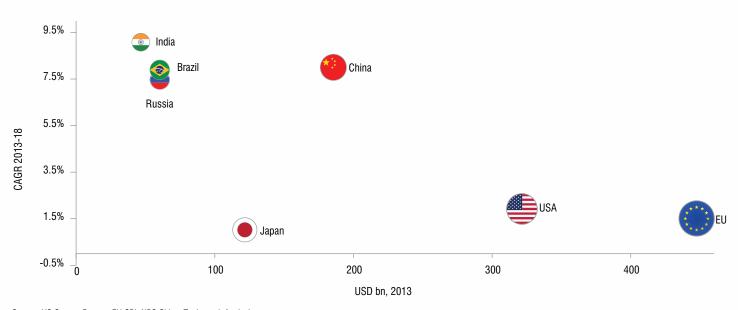
Profiles of Selected T&A Markets



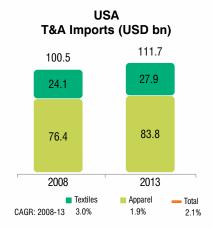
EU, USA & Japan Remain As The Biggest Apparel Market

- Growth of apparel market is stagnating in the traditional consuming hubs of EU, USA and Japan
- Countries like China, India, Russia & Brazil are emerging as apparel retail markets and will form significant alternate markets to US,EU /Japan

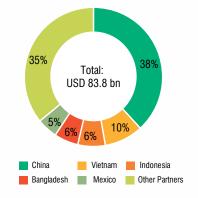
Apparel Market Size Vs Growth Rate



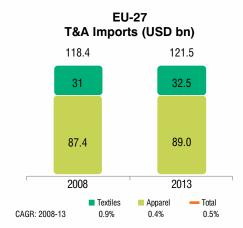
Source: US Census Bureau, EU CBI, NBS China, Technopak Analysis



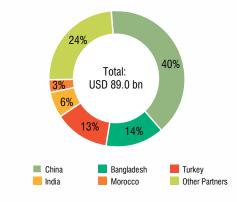
Top Apparel Supplying Partners, 2013



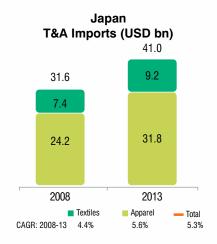
^{*} Includes Intra-EU Trade Source: UN Comtrade, Technopak Analysis



Top Apparel Supplying Partners, 2013



T&A Imports

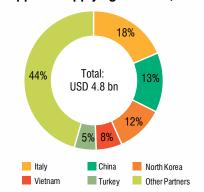


Top Apparel Supplying Partners, 2013





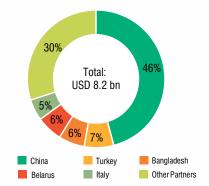
Top Apparel Supplying Partners, 2013



T&A Imports

Russian Federation T&A Imports (USD bn) 13.2 5.0 7.7 3.5 8.2 4.2 2008 2013 Textiles Apparel — Total CAGR: 2008-13 7.6% 14.2% 11.4%

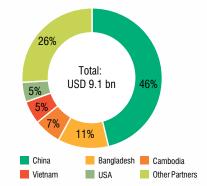
Top Apparel Supplying Partners, 2013



Source: UN Comtrade, Technopak Analysis



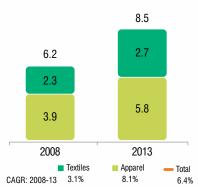
Top Apparel Supplying Partners, 2013



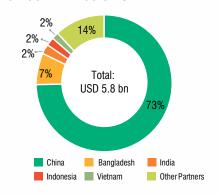
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T&A Imports

Australia
T&A Imports (USD bn)

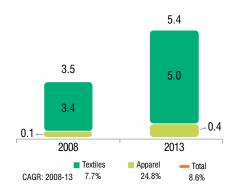


Top Apparel Supplying Partners, 2013

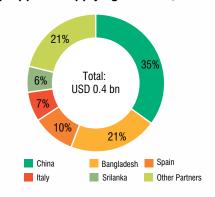


Source: UN Comtrade, Technopak Analysis

India T&A Imports (USD bn)



Top Apparel Supplying Partners, 2013



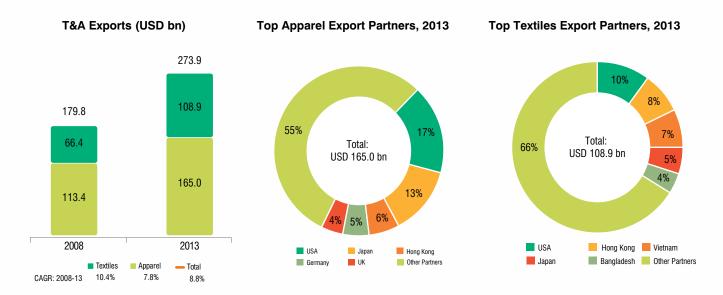
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Profiles of Select T&A Producing Countries



China

- China is the biggest producer and exporter of T&A products
- The country has a vertically integrated supply chain and produces a diverse range of products
- The increasing cost of manufacturing and unavailability of labor are emerging as challenges to China's T&A industry



India

- India is the second largest exporter of T&A products
- India has a vertically integrated supply chain and produces a diverse range of products
- The share of textiles in India's exports (60%) is much higher than that of apparel (40%)



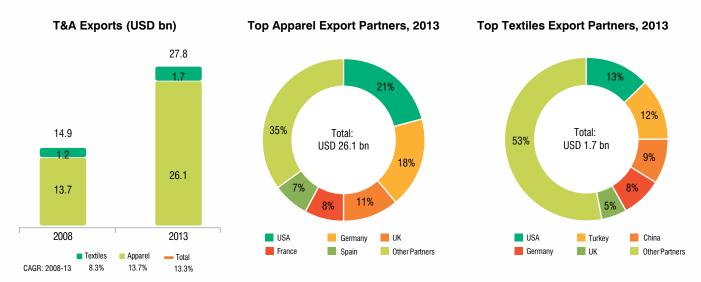
Turkey

- Turkey's T&A industry draws its strength from the country's proximity to EU markets
- Turkey is known for its value-added products aimed at the high-end fashion market



Bangladesh

- Bangladesh's T&A industry is primarily based on low-cost apparel manufacturing
- Frequent incidents of social unrest, increasing demand for labor wage revision, and issues like fire-breaks and building collapses are the key challenges for the country



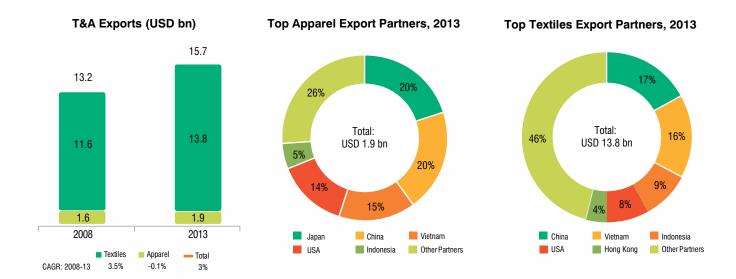
Vietnam

- Vietnam is known for its apparel industry; however, the country lacks vertical integration
- Over 60% of the county's apparel exports go to the US and Japan



South Korea

- South Korea is among the leading exporters of synthetic fiber knits, polyester filament fabric, and technical textiles products
- The textile industry in South Korea is increasingly concentrating on high-end products and high performance fiber/fabric

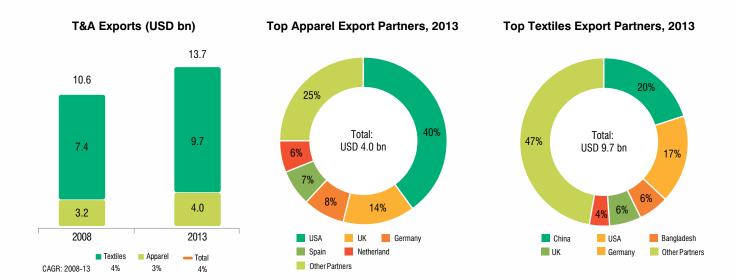


Source: UN Comtrade, Technopak Analysis

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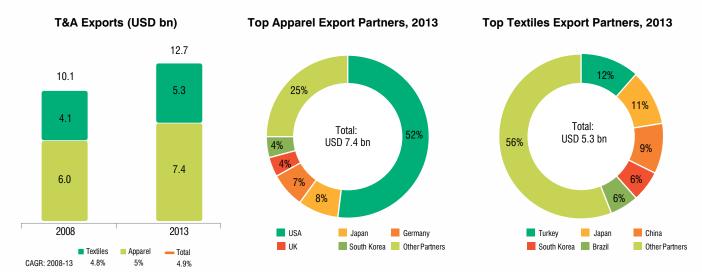
Pakistan

- Pakistan's T&A industry is based on its cotton production, in which the country ranks fourth worldwide; after China, India, and the US
- The country's strength in textiles has aided its establishment as a sourcing destination for denim jeans, home textiles, etc.
- The EU's awarding the GSP-plus status to Pakistan, effective from January 1, 2014, is expected to boost Pakistan's exports to the EU



Indonesia

- Indonesia's T&A industry benefits from a high degree of vertical integration
- While the country has a well-developed manmade fiber industry, it heavily depends on imports for its cotton fiber requirements
- The industry is mainly concentrated on the island of Java

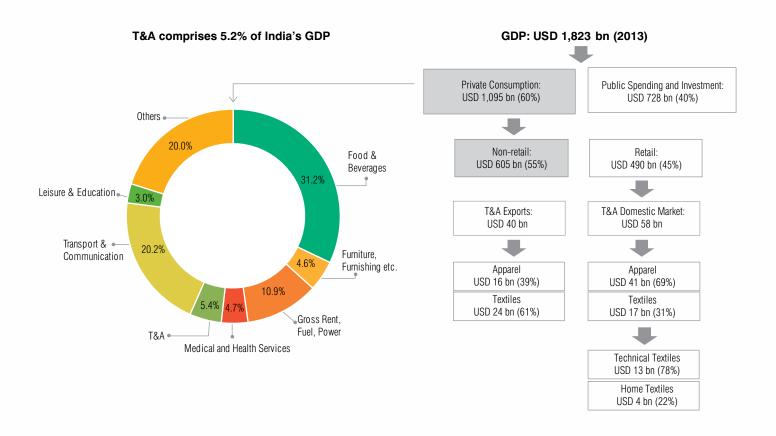




India's Domestic T&A Industry



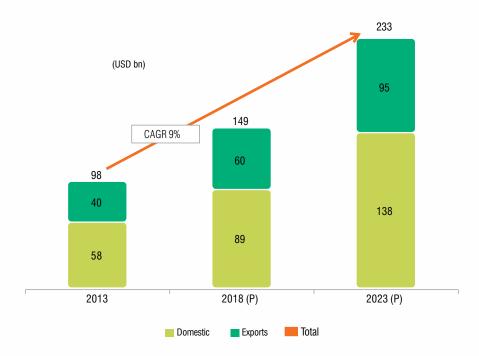
T&A's Contribution to India's GDP



Source: Technopak Analysis

Size of the India's T&A Industry

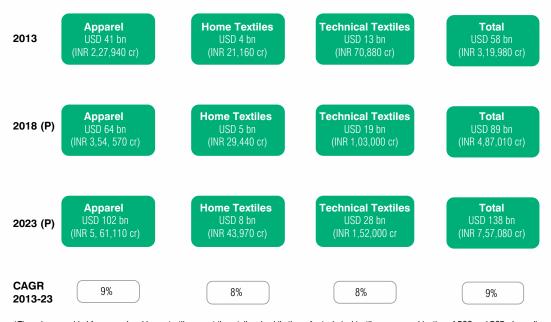
• India's T&A industry was estimated to be worth USD 98 billion (INR 5,40,000 crore) in 2013, including both domestic consumption and exports, and is projected to grow at a CAGR of 9% to reach USD 233 billion (INR 12,80,000 crore), by 2023



^{*}All numbers are rounded-off E: Estimate P: Projection Source: Technopak Analysis

Domestic T&A Market

• At present, the domestic T&A market is worth USD 58 billion (INR 3,19,980 crore), and is expected to grow at 9% annually to reach USD 138 billion (INR 7,57,080 crore), by 2023

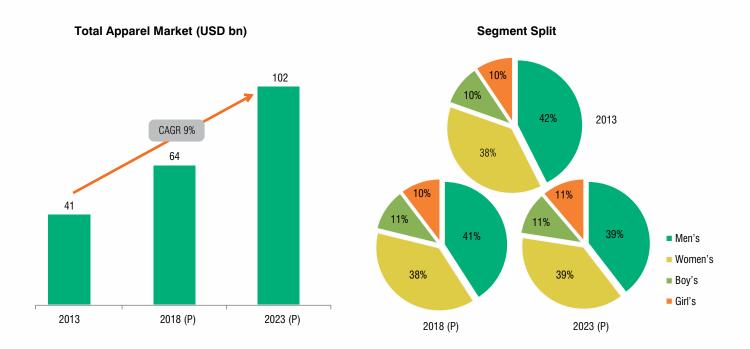


^{*}The values provided for apparel and home textiles are at the retail end, while those for technical textiles are a combination of B2C and B2B, depending on the category's end use

^{*}All numbers are rounded-off Source: Technopak Analysis

India's Apparel Market: Size and Growth

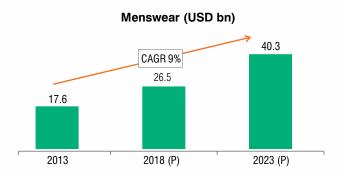
• India's domestic apparel market is expected to grow at a CAGR of 9%. The growth will be driven by increases in both the per capita consumption and the average spend on apparel

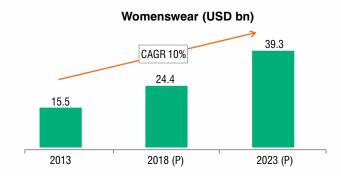


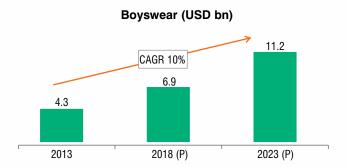
^{*}All numbers are rounded-off Source: Technopak Analysis

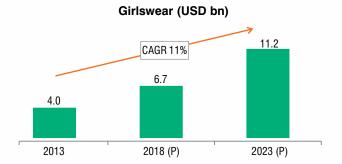
Segment-wise Market Projections

• Currently, menswear is the biggest segment within the apparel market; however, kidswear and womenswear are growing more rapidly. It is estimated that, within another decade, the womenswear category will catch up with menswear, in terms of size





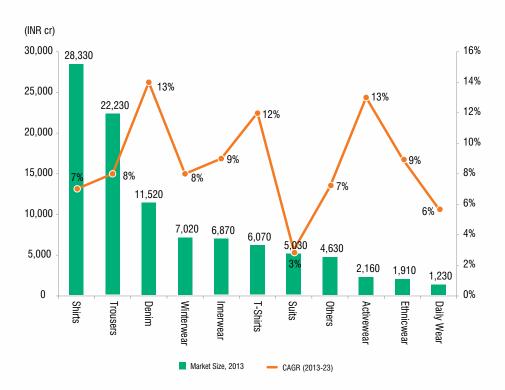




^{*}All numbers are rounded-off Source: Technopak Analysis

Menswear Market

• Denim, Activewear, and T-shirts are the high growth categories within the Menswear segment

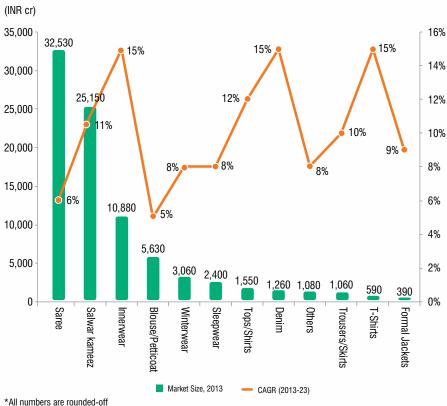




*All numbers are rounded-off E- Estimated Figures Source: Technopak Analysis

Womenswear Market

• Denim, T-shirts, Innerwear, and Tops/Shirts are the high growth categories in Womenswear

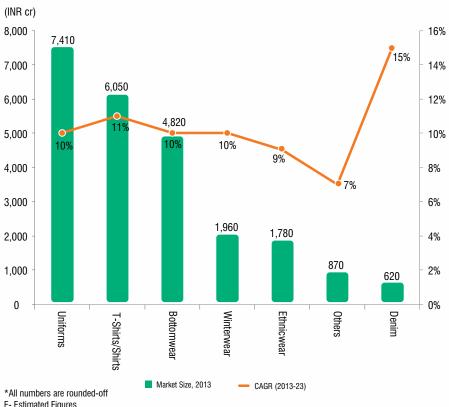




*All numbers are rounded-off E- Estimated Figures Source: Technopak Analysis

Boyswear Market

• In the Boyswear segment, the growth rate is higher for Denims, followed by T-shirts

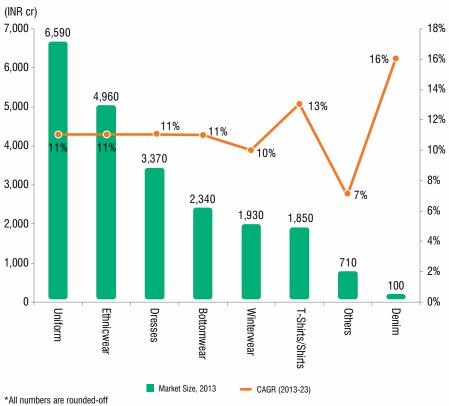




E- Estimated Figures Source: Technopak Analysis

Girlswear Market

• Within Girlswear, the growth rate is higher for Denims, with T-shirts ranked second



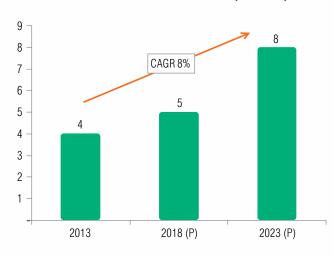


*All numbers are rounded-of E- Estimated Figures Source: Technopak Analysis

Home Textiles Market

• The Home Textiles market is expected to grow at a CAGR of 8% over the next decade

Domestic Home Textiles Market (USD bn)



Category-wise Market Break-up (INR cr)

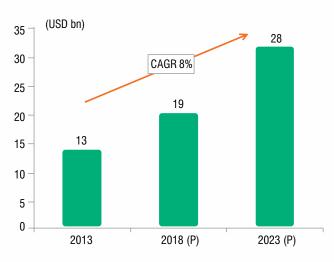
Categories	2013 (E)	2016 (P)	2021 (P)	CAGR (2011-21)
Bed Linen	10,260	14,100	20,710	7%
Towels	3,800	5,220	7,670	7%
Curtains	2,150	3,210	5,170	9%
Blankets	1,680	2,200	3,080	6%
Upholstery	1,410	2,090	3,360	9%
Kitchen Linen	1,270	1,740	2,570	7%
Rugs & Carpets	590	880	1,410	9%
Total	21,160	29,440	43,970	8%

*All numbers are rounded-off Source: Technopak Analysis

Technical Textiles Market

• India's Technical Textiles market is worth USD 13 billion (INR 70,880 Crores) and is expected to grow at a CAGR of 8%

Domestic Technical Textiles Market



Category-wise Market Break-up (INR cr)

Segment	2013	2018 (P)	2023 (P)	CAGR (2013-23)
Packtech	26,995	43480	70020	10%
Hometech	6,304	9700	14920	9%
Clothtech	8,469	9820	11380	3%
Mobiltech	6,743	10380	15960	9%
Indutech	7,045	8570	10430	2%
Buildtech	3,568	5490	8450	9%
Protech	1,340	2160	3480	10%
Sporttech	4,536	5520	6710	4%
Meditech	4,591	5860	7480	5%
Agrotech	788	1210	1870	9%
Geotech & Oekotech	503	810	1300	10%
Total	70,882	1,03,000	1,52,000	8%

^{*}All numbers are rounded-off Source: Interim Report on Baseline Survey of Technical Textiles, Ministry of Textiles (India), Technopak Analysis

Textile Production Scenario

• India's production of textile fiber, yarn, and fabric has grown at a CAGR of ~2-4% from 2008-09 to 2012-13. The growth of spun yarn production has been higher than that of filament yarn. Similarly, the growth of knit fabric has outpaced the growth of woven fabric production

Fiber Type	Production	Production Growth	
	2008-09	2008-09 2013-14	
Viscose	233	272	3.1%
Polyester	750	639	-3.2%
Acrylic	80	75	-1.3%
Polypropylene	3 5		10.8%
Total MMF	1,066	991	-1.4%
Cotton	4,930	6,375	5.3%
Silk	18	24	5.9%
Jute	1,476	1,710	3.0%
Wool	43	46	1.4%
Total Natural Fiber	6,467	8,155	4.7%
Total Fiber	7,533	9,146	4.0%

Yarn Type	Produ ('000	Production Growth	
	2008-09	2013-14	5-yr CAGR
100% cotton spun yarn	2,948	3,583	4.0%
Cotton blend spun yarn	677	828	4.1%
100% non cotton spun yarn	378	457	3.9%
Total Spun Yarn	4,003	4,868	4.0%
Viscose Filament yarn	51	9	-29.7%
Polyester Filament yarn	1,420	1,288	-1.9%
Nylon Filament yarn	28	23	-3.7%
Polypropylene Filament yarn	11	19	12.8%
Total Filament yarn	1,510	1,339	-2.4%
Total Yarn	5,513	6,206	2.4%

Production	Production Growth	
2008-09 2013-14		5-yr CAGR
10,178	13,078	5.1%
1,458 1,956		6.1%
441 897		15.3%
12,077 15,931		5.7%
16,720	22,361	6.0%
5,308 8,051		8.7%
20,093 16,978		-3.3%
42,121 47,390		2.4%
54,198 63,321		3.2%
	2008-09 10,178 1,458 441 12,077 16,720 5,308 20,093 42,121	10,178 13,078 1,458 1,956 441 897 12,077 15,931 16,720 22,361 5,308 8,051 20,093 16,978 42,121 47,390

Source: Ministry of Textiles, India, Technopak Analysis

Textile Imports Scenario

• In 2012-13, India imported fibers worth USD 1.4 billion, yarn worth USD 1 billion and fabric worth USD 1.8 billion

Fiber Imports	Imports	Import Growth		
	2007-08 2012-13		5-yr CAGR	
Cotton	226	456	15%	
Wool	283	345	4%	
Manmade Fiber	119	282	19%	
Silk	186	233	5%	
Others	51 90		12%	
Total	865	865 1,406		

Fabric Imports	Imports (Import Growth						
	2007-08	2012-13	5-yr CAGR					
Knit Fabric								
Cotton	30	15	-13%					
Others	43	103	19%					
Manmade Fiber	68	271	32%					
Wool	0.09	0.13	8%					
Woven Fabric								
Cotton	321	297	-2%					
Others	318	554	12%					
Manmade Fiber	307	440	7%					
Wool	41	39	-1%					
Silk	173 67		-17%					
Total	1,301.3 1,786		7%					

Yarn Imports	Imports (Import Growth	
	2007-08 2012-13		5-yr CAGR
Cotton	22	53	19%
Others	32	139	34%
Silk	34	15	-15%
Manmade Fiber	480	828	12%
Wool	7 5		-7%
Total	575	13%	

Source: Ministry of Textiles, India, Technopak Analysis

Textiles Exports Scenario

• India's exports of textile fibers and yarn grew by a CAGR of 12% from 2007-08 to 2012-13. Fabric exports grew by only 7% in the same period

Fiber Exports	Exports	Export Growth	
	2007-08 2012-13		5-yr CAGR
Cotton	2,226	3,748	11%
Manmade fiber	286	516	13%
Wool	36 63		12%
Silk	5 12		19%
Others	34 130		31%
Total	2,587	4,469	12%

Fabric Exports	Exports (Export Growth	
	2007-08	2012-13	5-yr CAGR
Knit Fabric			
Cotton	63	158	20%
Others	19	51	21%
Manmade fiber	7	9	5%
Wool	0.6 0.4		-7%
Woven Fabric			
Cotton	1,052 1,656		9%
Others	164	217	6%
Manmade fiber	1,355	1,916	7%
Wool	33	33	0%
Silk	332 141		-16%
Total	3,027	4,182	7%

Yarn Exports	Exports (Export Growth	
	2007-08 2012-13		5-yr CAGR
Cotton	1,911	3,553	13%
Manmade fiber	1,125	1,859	11%
Wool	46 79		11%
Silk	9 3		-17%
Others	77 74		-1%
Total	3,168	5,567	12%

Source: Ministry of Textiles, India, Technopak Analysis

Production of Textile Machinery

- About 44% of India's total textile machinery demand is met by indigenous machines
- The production of both synthetic filament yarn machines and processing machines has demonstrated higher growth from 2007-08 to 2012-13, in value terms

Production of Textile Machinery (INR cr)

		1000011 01 1			,		
Category	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	CAGR (2007-08 to 2012-13)
Spinning & Allied Machines	3,662	2,417	2,105	3,500	2,570	2,310	-9%
Synthetic Filament Yarn Machines	625	413	830	900	925	965	9%
Weaving & Allied Machines	622	410	495	600	480	445	-6%
Processing Machines	635	419	460	700	750	960	9%
Misc. (Spinning, Weaving, and Processing) Machines	185	122	120	50	100	120	-8%
Textile Testing & Measuring Instruments	122	80	30	50	65	80	-8%
Hosiery Machines/ Hosiery Needles	50	33	35	50	20	45	-2%
Spares & Accessories	253	167	170	200	370	725	23%
Total Production	6,155	4,063	4,245	6,150	5,280	5,650	-2%
Exports	699	614	556	883	1,523	1,462	16%
Imports	5,995	4,411	4,357	5,000	7,500	8,558	7%
Total Indigenous Demand	11,451	7,860	8,046	10,267	11,257	12,746	2%
%share of Demand met by Indigenous Industry	54%	52%	53%	60%	47%	44%	

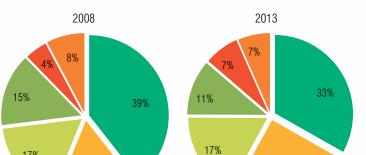
*All numbers are rounded-off

Source: Textile Machinery Manufacturers' Association, India

Employment in the T&A Sector

- The T&A sector is the second largest employment provider, next only to agriculture
- The contribution of this sector, to the total industrial workforce, is 19%





Readymade Garments

Woolen

25%

Sericulture

Others*

Break-Up of Employment in Core Textiles Industries

17%

17%

Handicrafts and Handloom

Decentralized powerlooms

Source: Office of Textile Commissioner, India, Technopak Analysis

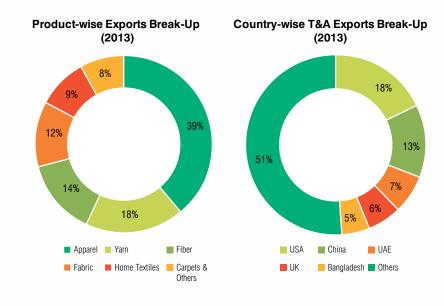
^{*}Others include Cotton/Manmade Fiber/Yarn Textile/Mill sector, Manmade fiber/Filament Yarn Industry, Knitting and Processing sector, Jute industry

^{*}All numbers are rounded-off

India's T&A Exports: Projections

- Overall, exports from India are expected to grow at a CAGR of 9% over the next decade
- The rate of growth of apparel exports will continue to be higher than that of textiles





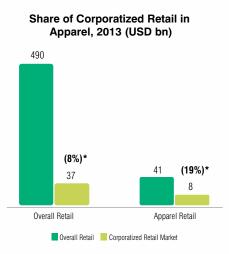
^{*}All numbers are rounded-off Source: UN Comtrade, Technopak Analysis

Trends and Opportunities in Indian Apparel Retail



High Receptivity of Apparel Towards Corporatized Retail

- The share of corporatized retail in apparel has increased from 14%, in 2008, to 19% in 2013
- The comparatively high corporatization in apparel retail has resulted in higher formalization of the apparel retail ecosystem
- The growing reach beyond the major urban centers and the development of alternative retail channels will continue to drive the growth of the apparel category



*Numbers in brackets indicate share of corporatized retail Source: Technopak Analysis



Rapid Growth of Alternate Retail in Fashion & Lifestyle Categories

- The Indian apparel retail landscape is currently at an evolutionary phase, with radical changes occurring in apparel retailing and distribution
- The disruptive growth of direct selling, home shopping, and e-tailing channels are the factors contributing to the growth of alternative retail
- Fashion and fashion accessories have a 15% share within the ~USD 0.2 billion Home Shopping (through TV) market in India. Lifestyle categories have a 35% share in the overall e-tailing market, which is worth ~USD 1 billion
- The rapid penetration of Internet-supporting devices is contributing immensely to the growth of alternative retail

Users of Internet-enabling Devices (mn)

	2013	2023 (P)
PC/Laptop Users	57	226
Mobile Phone Users	402	675
Smartphone Users	54	607
Tablet Users	5	82

Source: Secondary Sources



Emergence of Heterogeneous Consumer

- The apparel consumer base has always been heterogeneous due to income disparities, regional preferences, and ethnicity. But, in recent years, a consumer base has emerged that demonstrates heterogeneity even within the same income group, region, and ethnicity
- As a result, the traditional classification of Indian apparel consumers into two broad groups, viz. urban and rural, is no longer useful in identifying precise target segments
- The women's apparel market is a case in point demonstrating the trend of brand heterogeneity
 - » The wardrobe of a typical urban Indian woman comprises a blend of ethnicwear, fusionwear, and westernwear. Within these categories, one can find products with a wide price range, including both branded and unbranded apparel, purchased from multiple retail channels







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Increasing Acceptance of Private Labels

- India's economy has been facing many challenges in recent years. The decline in GDP growth, from 8% to a mere 5%, has dampened consumer sentiments in the country
- The intense economic pressure, coupled with double-digit food price inflation, has forced consumers to trade-down on price and shift from premium products to value products
- Consumers have become more demanding, and seek improved look and functionality at smart pricing propositions
- To tap into this value-seeking consumer base, most retailers are actively promoting private labels which offer reasonable quality at affordable prices and are consequently finding increasing acceptance among apparel consumers





Retailer	Name of the Private Label
Shoppers Stop	STOP Kashish LIFE Vettorio Fratini Elliza Donatein Acropolis
Lifestyle	Ginger Melange
Pantaloons	John Miller Scullers Indigo Nation Lombard Bare DJ & C Buffalo Rig
Westside	Ascot Richmond Gia Wardrobe Westside Westsport Nuon Zuba

Source: Technopak Analysis

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Annexure: Assumptions & Definitions



Assumptions & Definitions

Key Assumptions

- Growth for market is in nominal terms
- Exchange rate (USD to INR) maintained at INR 55 for both 2013 and for future projections
- All figures have been rounded-off

Definitions

- CAGR: Compound Annual Growth Rate
- P: Projection for future years
- E: Estimates
- EBITDA: Earnings Before Interest, Tax , Depreciation and Amortization
- INR: Indian Rupee
- MMF: Manmade Fibers
- MMFY: Manmade Filament Yarn
- mn: Millionbn: Billion

Definitions: Apparel Product Categories

• The following are the broad categories of apparel and respective products in each category

Menswear (Male > 14 yrs)	
Shirts	Woven shirts (full- and half-sleeve)
Trousers	Woven trousers (formalwear, casualwear)
Suits	Formal suits, Safari suits, Coats
Winterwear	Sweaters, Jackets, Jerseys, Shawls, etc.
T-Shirts	Knitted T-shirts
Denim	Jeans, Denim tops
Dailywear	Woven & knitted pyjamas/shorts worn daily
Activewear	Sportswear, Gymwear, Swimwear, etc.
Ethnicwear	Kurta Pyjamas, Sherwanis, Dhotis, Lungis, etc.
Innerwear	Men's briefs, Vests, etc.
Others	Ties, Socks, Handkerchiefs, Gloves and other accessories

Boyswear (<14 yrs)	
Tees/Shirts	Boys' T-shirts, Woven shirts
Denim	Boys' Jeans, Denim shirts, etc.
Bottomwear	Boys' Trousers, Shorts, Corduroys, Cargos, etc.
Ethnicwear	Boys' Kurta-pyjamas, Sherwanis, etc.
Winterwear	Boys' Sweaters, Jerseys, Jackets, etc.
Uniforms	School uniforms
Others	Accessories like socks, gloves, etc.

Womenswear (Female > 14 yrs)		
Sarees	Sarees	
Salwar-kameez	Salwaar-Kameez-Dupattas, Lehengas, Churidars, Dresses, etc.	
Tops and Shirts	Woven tops/shirts/dresses mostly for formal wear	
T-Shirts	Knitted T-shirts for casual wear/party wear	
Denim	Jeans, Denim tops	
Formal Jackets	Suits jackets for formalwear	
Sleepwear	Nightwear including maxi, nighties, etc.	
Trousers and Skirts	Trousers (formal and casual), Capris, Skirts, etc.	
Innerwear	Lingerie items (bras, panties, camisoles, etc.)	
Blouses and Petticoat	Woven blouses, Petticoats	
Winterwear	Sweaters, Jackets, Shawls, etc.	
Others	Accessories including bags, gloves, handkerchiefs, etc.	
Girlswear (<14 yrs)		
Bottomwear	Trousers, Skirts, etc.	
Ethnicwear	Salwaar-kameez-dupattas, Churidar, etc.	
Tee/Shirts	T-shirts, Woven shirts	
Denim	Jeans, Denim tops, etc.	
Dresses	Frocks, Dresses, etc.	
Winterwear	Sweaters, Jackets, etc.	
Uniforms	School uniforms	
Others	Accessories like socks, scarves, etc.	

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Definitions: Technical Textiles and Home Textiles Categories

Technical Textiles	
Agrotech	Agriculture, Horticulture, and Forestry
Buildtech	Building and Construction
Clothtech	Technical Components of shoes and clothing
Geotech	Geotextiles, Civil Engineering
Hometech	Components of furniture, Household textiles, Floor coverings
Indutech	Filtration, Cleaning, Other industrial usage
Meditech	Hygiene and Medical applications
Mobiltech	Automobiles, Shipping, Railways, Aerospace
Oekotech	Environmental protection
Packtech	Packaging
Protech	Personal and property protection
Sporttech	Sport and leisure

Home Textiles	
Bed Linen	Bedsheets, Bed covers, Quilts, Duvets, Comforters, Pillows, etc.
Blankets	Blankets used as warm covering during sleep
Curtains	Made-ups hung to cover doors and windows
Kitchen Linen	Aprons, Table mats, Oven mitts, etc.
Rugs and Carpets	Textiles, Floor coverings
Towels	Bath towels, Bathrobes, etc.
Upholstery	Sofa covers





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About Technopak

India's leading management consulting firm with more than 20 years of experience in working with organizations across consumer goods and services.

Founded on the principle of "concept to commissioning", we partner our clients to identify their maximum-value opportunities, provide solutions to their key challenges and help them create robust and high growth business models.

We have the ability to be strategic advisors providing customized solutions during the ideation phase, implementation guides through start-up assistance, and be a trusted advisor overall.

Drawing from the extensive experience of close to 125 professionals, Technopak focuses on four major divisions, which are Retail & Consumer Products, E-tailing; Fashion (Textile, Apparel & Engineering); Food Services & Agriculture, and Education.

Our key services are:

Business Strategy: Assistance in developing value creating strategies based on consumer insights, competition mapping, international benchmarking and client capabilities.

Start-Up Assistance: Leveraging operations and industry expertise to 'commission the concept' on turnkey basis.

Performance Enhancement: Operations, industry & management of change expertise to enhance the performance and value of client operations and businesses.

Capital Advisory: Supporting business strategy and execution with comprehensive capital advisory in our industries of focus.

Consumer Insights: Holistic consumer & shopper understanding applied to offer implementable business solutions.

With almost 20 years of experience in delivering end-to-end solutions to the entire gamut of the textile industry, right from fibre to retailing, the Fashion division at Technopak assists the textile and apparel organizations in optimizing their profits through enhancement and expansion. Many leading Indian and international Textile manufacturers and Apparel brands have benefited from our offerings in the areas of business planning and strategy, apparel operations, supply chain management and strategic alliances. Our team consists of top calibre advisors who have worked closely with a diverse group of clients comprising textile manufacturers, apparel retailers, garment manufacturers and exporters, apparel sourcing organizations, trade promotion councils, industry associations, international development bodies, and financial institutions as well as central and state governments.

Technopak is WGSN's partner in the South Asia region comprising India, Pakistan, Bangladesh and Sri Lanka looking after their sales, marketing and customer relationships.

WGSN (www.wgsn.com) is the world's leading fashion forecaster providing trend forecasting and analysis to the largest and most influential businesses in the world. Launched in 1998, today WGSN has 6000+ clients across the world which include, leading brands, retailers, design houses, buying agencies, textile companies. WGSN's inspiration and insights are available through online subscriptions and bespoke advisory services.

Textile Services - Fibre, Yarn, Fabrics

Strategy and Planning

- Market Entry Strategy
- Business Growth Strategy
- Business Realignment Strategy
- Diversification Strategy
- Marketing & Product Strategy
- Business Roll-out Plan

Feasibility Study/Due Diligence

- Evaluation of Business Plans
- Assessment of Business potential
- Financial and commercial Due Diligence
- · Preparation of techno-economic feasibility reports for submission to banks for getting term loans

Mergers & Acquisitions

- Partner Search
- Due Diligence & Investment Valuation
- Partnership Structure

Performance Evaluation/Improvement

- Business Performance Analysis
- Benchmarking with Industry
- Business and Financial Performance Improvement

Market Research & Industry Analysis

- Market Demand and Supply Dynamics
- Industry Structure Analysis
- Key Trends and Future Outlook
- Supply Chain Analysis
- International Trade Analysis
- Competition Analysis
- Location Analysis
- Risk Assessment

Apparel Operations Services

Strategy and Planning

- Business Entry and Growth Strategy
- Business Plan, Resource Requirement, and Key Business Numbers
- Manufacturing and Supplying Capabilities

Performance Enhancement

- Productivity/Efficiency Enhancement
- Material Utilization and Quality Enhancement
- Streamlining Merchandising and Pre-production Activities
- Lean Manufacturing Tools
- Visual Control and SOPs
- Total Quality Management

Start-up Assistance

- Planning and Design of Factory
- Implementation of Layouts and Process
- Selection and Training of Middle Management
- Efficiency and Production Build-up

Setting-up Operator Training Center

- Program Design and Team Profile Development
- Setting-up Selection and Recruitment Criteria and Procedures for Operators
- Training Operators on AAMT Methodology

Capacity Building

- Training Need Assessment
- Middle Management training on Master Plato
- Merchandisers, Quality Personnel, and Industrial Engineer's training
- Establish Training Methodology

Pre-production Process Streamlining

- · Capacity Analysis
- Operator Remunerations
- Setting Time and Method Standards
- Layout and Method Improvements
- Production Planning

Incentive Schemes

- Monitoring of Individual Operator Performance and Efficiency
- Designing performance-based Incentive Schemes for Operators
- Development of KPI-based appraisal for Middle Management

Sourcing Services

- Industry Landscape and Product Strategy
- Selection of Key Positions
- Identification, Due diligence, Training, and Analysis of Vendors

Our Other Divisions

Retail, Consumer Products & E-tailing

Technopak aids retailers and consumer product companies in formulating growth strategy and performance enhancement mandates. Over the past two decades, we have worked on various facets such as entry into the Indian market, development of new category, activation of new retail formats, channel development, product extension, region expansion etc. One key reason why Technopak is considered the industry leader is the relentless focus on the Indian Market. We help clients understand the market dynamics in India and help them arrive at the best method to grow business in India. Our Retail and Consumer product expertise helps gain a competitive edge by providing execution capabilities and corporate strategies.

Food Services & Agriculture

Technopak's Food Services & Agriculture team comprises of established domain experts who build and enhance the business performance of organizations which are either working in the segment or are willing to enter it. Our end-to-end solutions are customized as per the business's requirements and capabilities. We continuously strive to create strong industry relationships and work for a global footprint by delivering a wide range of services to organizations that operate or wish to operate in the Food and Agriculture sector, in India as well as internationally.

Education

Technopak's Education division has a vast understanding of the sector in terms of industry environment, growth potential, regulation and policy, which has enabled us to become a thought leader in the sector. Technopak caters to all the education segments – K-12, Higher Education, Vocational Training and ancillaries. Innovative business models and government thrust on privatization has led to assertive participation by private organizations. Such participation spans various levels of investment and operational scale, be it organization planning for expansion in the country or foreign institutions aiming to foray into the Indian education sector.

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